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HEALTH FACILITIES MONITOR

What You Need to Know Now

REAL ESTATE TRENDS

Are Medical Malls the Future of Outpatient Care?

Driven by rising construction costs, prolonged development timelines, and a systemic shift away from large campus models toward decentralized care, adaptive reuse offers a practical alternative to ground-up development.

[Healthcare Design](#)

The ASC Land Grab Reaches a New Level of Urgency

As high-acuity procedures continue to migrate to ASC settings, the ASC M&A landscape is reaching new highs, and health systems are moving with a level of urgency that didn't exist even three years ago.

[Becker's ASC Review](#)

Why Surgeons are Flying Across the World to Watch this California ASC Operate

Washington Outpatient Surgery Center in Fremont, Calif., answers a question rapidly reshaping orthopedics: How far can joint replacement safely move outside the hospital?

[Becker's ASC Review](#)

An advertisement for LIGHTGLASS simulated windows and skylights. The image shows a brightly lit hospital hallway with orange armchairs and a table where two children are sitting. The ceiling features recessed lighting and simulated windows. The text on the right side of the image reads: "LIGHTGLASS - Simulated Windows & Skylights -" and "lightglasslighting.com/healthcare".

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FINANCE & OPERATIONS

New Connecticut Private Equity Law Bans Hospital Sale-Leasebacks

A newly enacted state law places an explicit, first-in-the-nation block on hospital sale-leasebacks—a tactic critics and legislators describe as a key vehicle for private equity funds to extract funds and bankrupt the health systems they controlled.

[Fierce Healthcare](#), [Health Exec](#)

How Systems Can Use New Financing Models

Health systems that would like to own certain outpatient facilities that they occupy, there has, for quite some time, seemingly been just a couple of methods to gain control of such assets. Those have included owning the land underneath a facility and having a third-party owner enter a long-term ground lease, or to acquire a facility outright in a sale-leaseback transaction. That last option has become increasingly difficult for cash-strapped health systems.

[Healthcare Real Estate Insights](#)

ASC Boom Turns Up the Heat on Hospital Competition

A report by Paragon Health Institute analyzes independent research, MedPAC annual reports to Congress, cost of living baseline projections and other data to evaluate hospital acquisitions' impacts on rising healthcare costs in the U.S.

[Becker's ASC Review](#), [Paragon Health Institute](#)

Rethinking Cardiovascular Care Delivery in Rural Settings

HCB news spoke to Dr. Ravi Rao, an interventional cardiologist at Heart Care Centers of Florida, to discuss the operational barriers, emerging tools, and evolving practice models shaping cardiovascular care outside traditional hospital settings.

[DOTmed](#)



The advertisement features the AD SYSTEMS logo in the top left corner. The main visual is a photograph of a modern hospital interior with a reception desk and glass-walled rooms. A circular graphic of an open window is overlaid on the image. The text 'NEW HOSPITAL. PROVEN PERFORMANCE.' is displayed in large white letters on a blue background on the left. A white button with the text 'READ THE CASE STUDY' is located in the bottom right corner of the image.

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TECHNOLOGY & INNOVATION

UT Austin Tries for AI-Native Health System

On April 21, University of Texas at Austin (UT Austin) announced a \$1 billion donation to build what it's calling an "AI-native" facility and research center. Projected to open in 2030, the UT Dell Campus for Advanced Research and the UT Dell Medical Center are being designed to keep AI and technology at the center.

[Healthcare Brew, Health Exec](#)

How Digital Technologies are Reshaping Performance in Healthcare Facilities

AI can teach healthcare facilities managers more than improving productivity. Thoughtful use of AI has the potential to hyper-optimize hospital operations, change the face of the patient experience and make data-driven intelligence a foundational aspect of hospital design.

[Healthcare Facilities Today](#)

WellSpan Health Has a Robot Making Hospital Food

Nine-hospital, Pennsylvania-based system WellSpan Health has opened Fresh Take Eatery, a new robotic dining system that uses AI to make hot food for patients and staff 24/7 at the system's 593-bed WellSpan York Hospital.

[Healthcare Brew](#)



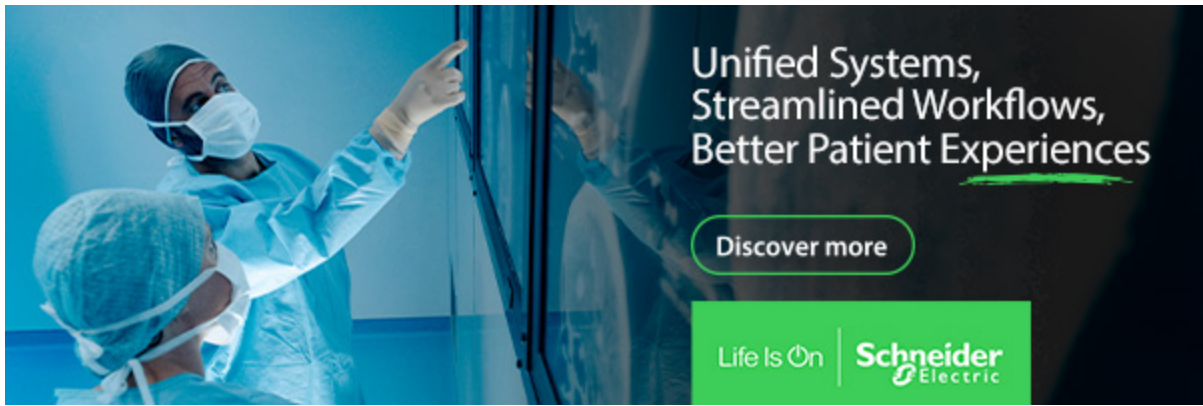
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SAFETY & SECURITY

S.F. Details \$23M Hospital Safety Spending Plan After Social Worker's Deadly Stabbing

San Francisco officials have announced plans to spend nearly \$23 million this year to improve security and safety at the city's public hospitals and clinics, a response to a fatal December stabbing of a social worker by a patient. The money includes a one-time \$5 million investment in security upgrades.

[Yahoo News](#), [San Francisco Chronicle](#)



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- **NATIONAL**

Clarion Partners Deploys \$1B into Healthcare Real Estate Across Growth Markets

Clarion Partners has completed more than \$1 billion in healthcare real estate transactions that add roughly 2,000 senior housing units and 133,000 square feet of medical real estate to the firm's portfolio.

[Markets Group](#), [McKnights Senior Living](#), [CityBiz](#), [ConnectCRE](#), [The Standard-Journal](#)

Sutter Health, Allina Health Reach Agreement on Merger

The systems have come together on a definitive agreement. If the deal is approved, they would create a system with 39 hospitals, and Sutter would invest \$2 billion in Allina's market.

[Fierce Healthcare](#), [Becker's Hospital Review](#), [Chief Healthcare Executive](#)

National HealthCare Corp. Completes \$50.5M Acquisition of 5 Skilled Nursing Facilities

National HealthCare Corp. has acquired five skilled nursing facilities from National Health Corporation. Four of the SNFs are in Tennessee, and the other is in South Carolina.

[McKnights Senior Living](#)

AdventHealth Plans 2 Hospitals, Buys Land in 3-State Expansion Push

Altamonte Springs, Fla.-based AdventHealth has recently announced expansion projects across Georgia, Florida and Colorado. The projects include plans to build new hospitals and land acquisitions for campus expansions.

Freestanding EDs, Urgent Care Acquisition Opportunities Abound for HCA Healthcare

During a session at the 2026 RBC Capital Markets Global Healthcare Conference, Chris Wyatt, senior vice president and controller for HCA, said the company spent about \$260 million on acquisitions during the first quarter. These pickups were “primarily” freestanding emergency rooms and urgent care, followed by an ambulatory surgery center.

[Fierce Healthcare](#)

- **NORTHEAST**

WVU Medicine Signs Definitive Agreement for Pennsylvania System

Morgantown, W.Va.-based WVU Health System signed a definitive agreement June 2 to acquire Greensburg, Pa.-based Independence Health System, with plans to invest \$800 million in the five-hospital system with nearly 7,000 employees, and 1,000 physicians and advanced practice providers. The investment will include facility upgrades and expansions, and expanded clinical capabilities.

[Becker's Hospital Review](#), [MetroNews](#)

NYU Langone Plans Long Island Academic Medical Center in Melville

NYU Langone Health has announced plans to develop a new academic medical center in Melville, New York, as part of its ongoing expansion across Long Island. The proposed campus would include outpatient facilities and a hospital with more than 500 private inpatient rooms, research facilities, and a new home for the tuition-free NYU Grossman Long Island School of Medicine.

[DOTmed](#), [Chief Healthcare Executive](#), [NYU Langone](#)

ChristianaCare to Open 2nd Pennsylvania Neighborhood Hospital

Wilmington, Del.-based ChristianaCare plans to open its ChristianaCare Hospital, Aston Township, Pa., campus in early June. The hospital and outpatient center represent an approximately \$50.9 million investment.

[Becker's Hospital Review](#)

Independent Hospital Clears Hurdle to Joining MaineHealth

York (Maine) Hospital is a step closer to joining Portland-based MaineHealth after receiving certificate-of-need approval from the state's department of health and human services.

[Becker's Hospital Review](#), [Seacoastonline](#)

An Architect's Perspective on Transforming Offices into Medical Spaces in NYC

As leasing options for healthcare facilities become increasingly limited, landlords have a great opportunity to redevelop and convert underutilized office buildings into prime medical space.

[NYREJ](#)

- **SOUTHEAST**

Arkansas System Invests \$371M in Expansion

Little Rock-based Arkansas Children's has opened a new outpatient facility and surgery as part of its \$371 million statewide expansion project. The expansion includes Champions Pavilion, a 157,000-square-foot, three-story facility outpatient surgery facility and a 72,000-square-foot addition at Arkansas Children's Northwest in Springdale, Ark.

[Becker's ASC Review](#)

Children's Healthcare Expanding Services in Southwest Metro Atlanta

Children's Healthcare of Atlanta is expanding pediatric and primary care services on metro Atlanta's southwest side. A new Adamsville clinic is expected to begin seeing patients in June 2027. Another pediatric-focused medical facility in Union City is scheduled to open in 2028.

[Fox 5 Atlanta](#)

CHS Sells 4 Hospitals to Freeman Health for \$110M

Franklin, Tenn.-based Community Health Systems sold four Arkansas hospitals June 1 to Joplin, Mo.-based Freeman Health System for \$110 million. The hospitals are part of CHS subsidiary Springdale, Ark.-based Northwest Health.

[Becker's Hospital Review](#), [Fierce Healthcare](#)

AdventHealth to Start Construction on Replacement Hospital in Chatsworth, Georgia

AdventHealth Georgia in Rome, Ga., will begin construction this summer on a replacement hospital in Chatsworth, Ga. The new AdventHealth Murray campus will comprise a 185,000-square-foot, 42-bed hospital and medical office building. The project is expected to be completed in 2028.

[Healthcare Design](#)

Virginia Medical Center Plans New Facilities

Winchester Medical Center in Winchester, Va., is seeking the city's approval of an update to its master development plan to account for new planned construction at its campus on Amherst Street. The hospital's updated master development plan includes two new parking structures, an expansion of its surgical facility along Medical Center Drive, and the creation of a new medical office building adjacent to the proposed garage.

[The Winchester Star](#)

- **CAROLINAS**

Atrium Health Moves Forward with \$450M Fort Mill Hospital after Land Annexation

Charlotte-Mecklenburg Hospital Authority filed to annex nearly 11 acres for a \$450 million hospital project in Fort Mill, S.C. The four-story building will span 200,000 square feet and house

60 beds. The health system anticipates a 2029 opening for the hospital, to be called Atrium Health Fort Mill.

[WSOC-TV](#), [Country 103.7](#), [The Herald](#)

Vaya, Partners Merge to Form NC's Behavioral Health Titan

Vaya Health and Partners Health Management have received state approval to merge into a new entity, Vaya Partners. The consolidation, greenlit by the N.C. Department of Health and Human Services, will become effective October 1, pending a successful readiness review. The new organization will create a managed care footprint serving more than 222,000 members across 47 counties in North Carolina.

[BriefGlance](#), [Partners Health Management](#)

NCGA Budget Includes \$208M for Duke-UNC Children's Hospital

Legislative leaders in the North Carolina General Assembly have agreed to approve \$208 million for a planned Duke Health and UNC Health children's hospital in Apex, N.C. North Carolina Children's will be the state's only standalone children's hospital, housing 500 beds, an ambulatory surgical center, a medical office building and a children's behavioral center.

[The Chronicle](#)

Ground Broken on AdventHealth Weaverville Hospital

AdventHealth has broken ground on the new 270,000-square-foot Weaverville, N.C., hospital to support and expand access to compassionate, whole-person care across Western North Carolina. AdventHealth Weaverville's first phase includes 67 beds and will provide emergency care, medical-surgical inpatient services, intensive care, labor and delivery and advanced imaging.

[Healthcare Facilities Today](#)

Duke Health Medical Hub Poised to Transform Garner's Southside

Duke Health is shifting from blueprints to the real thing in Garner, N.C., as permit filings and planning work signal that a long-discussed outpatient campus is finally edging toward construction. Construction manager LeChase lists the initial phase as a roughly 60,000-square-foot, three-story medical office core-and-shell on about 13.5 acres of a larger 23.49-acre parcel. Work will include a 3,000-square-foot central energy plant.

[Hoodline](#)

S.C. System Breaks Ground on 68K-Square-Foot-Specialty Hub

Greenwood, S.C.-based Self Regional Healthcare broke ground on Self Medical Center Spring Street, a 68,000-square-foot multispecialty medical office building. The facility will consolidate specialty services under one roof. Construction is expected to be completed in summer 2027.

[Becker's ASC Review](#), [Healthcare Design](#), [Ground Break Carolinas](#)

Novant Health Buys Hilton Head Site for \$4.3M

Novant Health has purchased a 4.5-acre site on Hilton Head Island, S.C., for \$4.3 million, bringing the health care group closer to building a 25,000-square-foot medical office building. Novant's investment is expected to be around \$25.3 million.

[The Island Packet](#), [WTOC 11](#), [Novant Health](#)

CaroMont Health Begins Construction on New Cancer Center in Gastonia

CaroMont Health has started construction on the new CaroMont Cancer Center, a 125,000-square-foot facility on the campus of CaroMont Regional Medical Center in Gastonia, N.C. The cancer center is the centerpiece of a broader \$200 million oncology investment.

[CaroMont Health](#)

North Carolina Health System Plans ASC OR Relocation

Fayetteville, N.C.-based Cumberland County Hospital System has filed a certificate-of-need application to relocate 11 operating rooms from Fayetteville Ambulatory Surgery Center to Cape Fear Valley Medical Center. If approved, the \$18.3 million project would likely be completed by January 2028.

[Becker's ASC Review](#), [WNCN](#)

North Carolina Eyes CON Repeal

Lawmakers in North Carolina have advanced legislation that would repeal parts of the state's certificate-of-need law. Senate Bill 1040 would eliminate CON requirements for ASCs across the state and remove the approval process for inpatient rehabilitation facilities.

[Becker's ASC Review](#), [Triangle Business Journal](#)

- **FLORIDA**

Stantec Breaks Ground on New Academic Medical Center in Miami

Construction has started on the seven-story, 163,000-square-foot Helen and Jacob Shaham Academic Medical Center, a collaboration between Florida International University (FIU), South Florida's public research university, and Baptist Health South Florida. Located on FIU's Modesto A. Maidique campus, the \$162 million advanced facility is scheduled for completion in 2028.

[Healthcare Facilities Today](#)

Orlando Health Announces New Hospital and Medical Office Building

Orlando Health has announced plans for a new hospital and medical office building to be built on a planned 40-acre health and wellness campus in Viera, Fla. Orlando Health Viera Hospital will include a seven-story regional hospital and three-story, 60,000-square-foot medical office building. The emergency department is set to open in the fall of 2027.

[Becker's Hospital Review](#), [Hometown News](#), [WFTV9](#), [Florida Today](#), [Healthcare Finance](#), [Viera Voice](#)

Construction to Start on Seven-Story Vitalis Tower

The Aventura, Fla., City Commission has approved plans for a mid-rise office building that could start construction by the end of this year. Vitalis Tower will measure seven stories above grade and feature medical office and retail space. Specifically, plans call for 115,000 square feet of medical office space, averaging to about 120 medical condos.

[Florida Yimby](#)

Hospitals Prepare for Hurricane Season with Stronger, Smarter, More

Sustainable Facilities

For hospitals, hurricane readiness includes far more than installing shutters or stocking bottled water.

[South Florida Hospital News](#)

- **MIDWEST**

Key Part of \$2.2B Detroit Hospital Expansion Tops Out

Barton Malow, Turner and Detroit-based Dixon have placed the final beam on a 20-story tower at the Henry Ford Hospital expansion project.

[Construction Dive](#), [Healthcare Facilities Today](#), [DOTmed](#), [Crain's Detroit Business](#), [Detroit Free Press](#)

UK Advancing Utilities Infrastructure to Support Chandler Hospital Expansion

The University of Kentucky is laying the groundwork for the future expansion of Chandler Hospital through an investment into infrastructure. This \$580 million project will deliver a new central utility plant and connected distribution system and optimize existing equipment to provide heating and cooling to a growing campus.

[University of Kentucky](#), [Healthcare Design](#)

IU Health to Break Ground on New Hospital in West Lafayette, Ind.

Indiana University Health is set to break ground on a new hospital in West Lafayette, Ind. The \$214 million full-service hospital is expected to be completed in 2028.

[Healthcare Design](#), [Lafayette Journal & Courier](#)

Erlanger East Hospital Embarks on \$122M Expansion to Serve Growing Area

Expansion plans are underway at Erlanger Health System's Erlanger East Hospital campus in Chattanooga, Tenn., with hospital leaders announcing a \$122 million project that will add new medical services and expand patient capacity. The project centerpiece is a three-story medical building that will add 26 inpatient beds to the hospital.

[Local 3 News](#)

Mayo Clinic to Build 128K-Square-Foot Surgical Center

Rochester, Minn.-based Mayo Clinic Health System is planning a surgical and procedural center at its campus in Eau Claire, Wis. The system will break ground on a six-floor, 128,400-square-foot facility in spring 2027, and expects to complete the project in fall 2029.

[Becker's ASC Review](#), [WQOW](#)

Tennessee System Plans \$23M ASC After Joint Venture Falls Through

Chattanooga, Tenn.-based Parkridge Health System, a subsidiary of HCA Healthcare, is continuing its plan for an outpatient surgical center in Chattanooga, Tenn. The ASC was originally designed as a joint venture between Parkridge and Chattanooga, Tenn.-based Erlanger Health. Erlanger is no longer involved with the project.

[Becker's ASC Review](#), [Chattanooga Times Free Press](#)

Michigan Hospital Plans Outpatient Surgery Expansion

Sault Ste. Marie, Mich.-based MyMichigan Medical Center Sault plans to expand its outpatient surgery department as part of a nearly \$19 million renovation project at its downtown campus. The project includes an addition to the hospital's main building that will add 18 outpatient surgery patient rooms.

[Becker's ASC Review](#), [MyMichigan Health](#)

- **NEVADA**

Nevada's First Stand-Alone Children's Hospital Receives Key Approvals

Nevada's first stand-alone children's hospital has received key approvals from the Clark County Zoning Commission. Representatives from the UNLV Research Foundation and Intermountain Health were present at the commission meeting, seeking a variety of approvals for the Nevada Children's Hospital, which is slated to start construction this year and hire thousands of workers.

[John & Rusty Report](#), [Vegas Business](#)

- **TEXAS**

HCA Healthcare to Acquire Medical Imaging Training Institute

HCA Healthcare has agreed to acquire The College of Health Care Professions, a Houston-based allied healthcare training provider that enrolls more than 8,000 students annually across 10 Texas campuses and online.

[Radiology Business](#), [Becker's Hospital Review](#)

Pinecroft Breaks Ground on \$16.2M Healthcare Project in Shenandoah

Local development and investment firm Pinecroft has broken ground on a \$16.2 million healthcare project in The Woodlands, located north of Houston. The 39,883-square-foot medical office building is fully preleased to providers in specialty practices. Completion is slated for early 2027.

[REBusiness Online](#)

Mariposa Medical Office Building Expands Specialty Care Access

The Mariposa Medical Office Building is a four-story, 110,000-square-foot medical office building designed to serve a rapidly expanding healthcare corridor in San Antonio.

[News 4 San Antonio](#), [Hoodline](#)

Texas Surgery Center to Double in Size, Add 2 ORs

Townsen Memorial Surgery Center in Spring, Texas, is set to double its square footage and add two new operating rooms. The 6,000-square-foot ASC, which opened in March, will expand to 12,000 square feet. It currently has four operating rooms, with the two new ORs being added by the end of 2026.

[Becker's ASC Review](#), [Community Impact](#)

- **CALIFORNIA**

New Lusardi Tower Opens at Scripps Memorial Hospital Encinitas

Scripps Health has opened the Lusardi Tower at the Scripps Memorial Hospital Encinitas campus in Encinitas, Calif. This 140,000-square-foot, three-story tower is part of a nine-phase major expansion.

[Scripps, The Coast News Group](#)

Sutter Health, California University to Launch New Medical School with \$175M Gift

Sacramento, Calif.-based Sutter Health and Santa Clara (Calif.) University plan to launch the Mark & Mary Stevens School of Medicine in the San Francisco Bay Area. The medical school is funded in part by a \$175 million gift from Mark and Mary Stevens, the largest gift ever to either organization.

[Becker's Hospital Review](#)

California University to Open \$150M Medical School

Stockton, Calif.-based University of the Pacific is opening a \$150 million medical school. The Pacific School of Medicine, located on the university's Stockton campus, will SPAN 100,000 square feet and will include simulation labs and specialized equipment. The first cohort of students will be welcomed in fall 2030, pending accreditation approval.

[Becker's Clinical Leadership](#)

- **WASHINGTON**

MultiCare Mary Bridge Children's Hospital Officially Opens

MultiCare Mary Bridge Children's Hospital, Western Washington's only Level II Pediatric Trauma Center, successfully moved operations from its existing facility at MultiCare Tacoma General Hospital to its new freestanding pediatric hospital across the street. The new six-story hospital, 250,000-square-foot facility is located at the hospital's original 1955 location.

[Healthcare Facilities Today, My Northwest](#)

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PEOPLE MOVES

- **Marty Bonick** has stepped down as president and CEO of Brentwood, Tenn.-based Ardent Health to pursue other opportunities. COO Dave Caspers has been named president and CEO, effective immediately.
- **Mike Conn** has joined Denver-based development and investment firm NexCore Group LLC as a principal. Conn comes to NexCore from Meridian, where he was CEO.
- **John Dubis**, who spent more than four decades in healthcare leadership, including as president and CEO of Edgewood, Ky.-based St. Elizabeth Healthcare, died May 14. He was 71.
- **Brad Holland**, president and CEO of Abilene, Texas-based Hendrick Health, has left the role. **Kirk Canada**, DPT, system vice president and COO, was appointed interim president and CEO while the board conducts a national search for the next CEO.
- **Bill Murdock**, president and CEO of McDonough District Hospital in Macomb, Ill., is exiting his role. A search for his successor will begin immediately.
- **Patrick O'Shaughnessy**, DO, has stepped down as president and CEO of Rockville Centre, N.Y.-based Catholic Health, effective immediately. Executive Vice President and COO **Gary Havican** has been appointed interim president and CEO.
- **Bill Pack** was named senior vice president and CFO of Memphis, Tenn.-based Methodist Le Bonheur Healthcare. Pack previously served as CFO of Conway (Ark.) Regional Health System.

Do you have a newsworthy item to share? [SUBMIT HERE](#)

2026 Call for Speakers & Industry Partners

We are seeking subject matter experts for curated roundtables, teams, or standalone presentations to provide insights on forward thinking ideas, innovative projects, money-saving solutions, and regulations and guidelines.

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 - Patients are Building a New Healthcare System. The Industry is Finally Catching Up - [Fierce Healthcare](#)
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CALENDAR OF EVENTS

Future-Proof Strategies for Medical Campus Construction Featured at IFHE World Congress

Mega-campuses provide valuable insight into how health systems of all sizes can future-proof facilities to meet the needs of changing populations and evolving technology solutions – insight that health systems can apply to projects around the world. To this end, McCarthy Building Companies is among the firms that will bring lessons learned from recent mega-campus projects to the upcoming International Federation of Healthcare Engineering (IFHE) World Congress this October.

[FM Link](#)

Offsite & On Point: The Strategic Value of Modular Healthcare Construction

Organized by AMFP Virginia
June 11, 2026 – Richmond, Va.

Healthcare Summit

Organized by AMFP Florida
June 14-15, 2026 - Bowling Green, Fla.

Water We Doing to be Sustainable Panel

Organized by AMFP Greater Pittsburgh
June 16, 2026 – Pittsburgh

Connections that Create Impact

Organized by AMFP DC/Baltimore & Ripple Intent
June 16, 2026 – Washington, D.C.

Under the Surface: Navigating CT DEEP Soil & Stormwater Compliance in Healthcare

Projects

Organized by AMFP Connecticut and hosted by Red Thread

June 18, 2026 – East Hartford, Conn.

The 2026 Edition of the FGI Code for Planning and Design of Hospitals and Outpatient Settings

Organized by AMFP Raleigh/Durham

June 23, 2026 – Cary, N.C.

Leading the Capital Lifecycle: Standardizing Strategy from Planning to Patient Care

Organized by AMFP Tampa Bay

June 24, 2026 – Online

Ascension Seton Women's Hospital Project Tour

Organized by AMFP Central Texas & Women in Healthcare Central Texas

June 24, 2026 – Austin, Texas

Infrastructure Challenges Impacting Healthcare Access

Organized by AMFP Charlotte in Collaboration with SMPS & Women in Healthcare

June 25, 2026 – Charlotte, N.C.

Government Policy as a Driver for Healthcare Environment Planning & Design

Organized by AMFP Greater New York

June 25, 2026 – New York, N.Y.

Behavioral Health Panel: Five Years from Funding to Opening

Organized by AMFP Southern California

July 7, 2026 – Los Angeles

5th St. Louis Hospital, Outpatient Facilities & Medical Office Buildings Summit™

Organized by SquareFootage.net and AMFP

Jul. 16, 2026 – St. Louis

11th Chicago Hospital, Outpatient Facilities & Medical Office Buildings Summit™

Organized by SquareFootage.net and AMFP

Sep. 14, 2026 – Chicago

2026 IFHE World Congress

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