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What You Need to Know Now

FINANCE & OPERATIONS

Hospital Performance Improves in June, But Lags 2025

While operating margins trended upward in June, hospitals' overall performance still lags 2025 and is seeing "intensifying" uncompensated care pressures and faster-than-inflation expense growth, according to the latest monthly benchmarks from Kaufman Hall.

[Fierce Healthcare](#)

The Days of 5%-7% Margins are Gone: Freeman Health CEO

Joplin, Mo.-based Freeman Health System has roughly doubled in size in a matter of months, but President and CEO Matt Fry is pairing that growth with a clear-eyed view of the financial environment nonprofit independent health systems face. "What we need to do is make sure that we're turning what margin we can, because that's how we then reinvest back into the organization, in our people, in technology, and to provide the level of care that our community really needs," Mr. Fry said during an episode of the "Becker's Healthcare Podcast."

[Becker's Hospital Review](#)

Gensler Releases Inaugural Healthcare Workplace Survey

Respondents who ranked their patient-care spaces as highly effective are also more likely to agree that the hospital offers a great working experience, which suggests that effective patient-care spaces are a substantial factor in workers' experience.

[Medical Construction & Design, Gensler](#)



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ENERGY & SUSTAINABILITY

Extreme Weather is More Common. Hospitals Need to be Ready

In California, for instance, around half of all inpatient beds are less than a mile from a high fire-threat zone.

[Healthcare Brew](#)

Next Phase of Sustainability is Electric Hospitals

Electrification is the next frontier of healthcare sustainability. It's been nine months since the opening of the country's largest all-electric acute care hospital in Irvine, Calif.

[Fierce Healthcare](#)

TECHNOLOGY & INNOVATION

Resilience Connectivity Planning in Remote Healthcare Facilities

Telecom and equipment rooms rarely get much attention during early design conversations. In a remote facility, that approach creates problems that are difficult and expensive to undo later.

[Healthcare Facilities Today](#)



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TEXAS

SOUTHWEST

MOUNTAIN

WEST

- **NATIONAL**

Cityblock to Acquire Homeward Health, Move into Rural Healthcare

Cityblock Health, a company focused on providing care for urban Medicaid and dual-eligible members, plans to acquire Homeward Health to expand deep into rural markets. Cityblock launched in 2017 out of Alphabet's Sidewalk Labs with the goal of delivering integrated health and social services to historically marginalized communities with complex needs.

[Fierce Healthcare](#)

Kaiser, Parkland Commit Up to \$50M to Safety-Net Providers They Don't Own

Two large health systems didn't just invest in themselves this summer — they also dedicated funds to other safety-net healthcare providers in their markets.

[Becker's Hospital Review](#)

- **NORTHEAST**

NYU Langone Gets OK for \$650M Hospital Expansion

New York City-based NYU Langone received approval from Brookhaven's (N.Y.) town board to move forward with its \$650 million expansion at NYU Langone Hospital–Suffolk in Patchogue, N.Y. The expansion includes a seven story, more than 270,000-square foot tower addition. It will include 144 beds, with associated site improvements and variants.

[Becker's Hospital Review](#)

Pennsylvania Clears WVU Medicine's 5-Hospital Acquisition with Conditions

Morgantown, W.Va.-based WVU Health System reached a settlement with the Pennsylvania attorney general's office that places conditions on its acquisition of Greensburg, Pa.-based Independence Health System. The deal marks an expansion of WVU Health System's Pennsylvania footprint.

[Becker's Hospital Review](#)

Niagara Falls Memorial Medical Center Unveils Blueprint for \$27M Parking Facility

Niagara Falls Memorial Medical Center has presented preliminary plans to the Niagara Falls Planning Board for a \$27 million parking structure designed to replace its crumbling, half-century-old garage. The proposed six-level ramp serves as the anchor piece of a broader, multi-year \$55 million capital construction campaign across the downtown hospital campus.

[Newsbreak](#)

Massachusetts Hospitals Get \$1.38M to Move Stuck Patients Home Faster

At Tufts Medicine's MelroseWakefield Hospital in Melrose, Mass., discharge planners rarely struggled to find the community services an older patient needed to go home safely. The harder part was getting the patient to say yes. That distinction sits behind a new round of state funding aimed at one of Massachusetts hospitals' most persistent capacity problems.

[Becker's Health IT](#)

- **SOUTHEAST**

Cape Coral and HCA Florida Healthcare Plan \$300M Hospital

The City of Cape Coral and HCA Florida Healthcare have announced plans to build HCA Florida Cape Coral Hospital to provide residents of Cape Coral and the surrounding region with greater access to comprehensive healthcare. The project represents an estimated \$300 million investment in Cape Coral. Construction is expected to begin in 2027, with the hospital anticipated to open in 2029.

[Cape Coral Florida](#), [South Florida Hospital News](#), [Healthcare Facilities Today](#)

Centra Completes Two Virginia Healthcare Facilities

Side-by-side Centra Rehabilitation Hospital and Centra Behavioral Health Hospital deliver a combined \$126M investment in post-acute and behavioral health care to Central Virginia.

[Healthcare Real Estate Insights](#)

Thomas Park Investments Acquires \$70M Medical Office Portfolio Spanning Mid-Atlantic

Thomas Park Investments, a vertically integrated commercial real estate investment and operating platform, has acquired a four-property medical outpatient portfolio totaling approximately 165,637 square feet across Washington, D.C., Northern Virginia and Maryland's Eastern Shore. Each asset is anchored by a health system with an established clinical presence in its market.

[Healthcare Real Estate Insights](#), [Becker's ASC Review](#), [Commercial Property Executive](#)

Transwestern Arranges \$65M Sale of Medical Pavilion in Jacksonville

Transwestern's Healthcare Capital Markets team arranged the \$65 million sale of Southbank Medical Pavilion, a 493,012-square-foot medical outpatient building at 841 Prudential Drive in downtown Jacksonville, Fla. Transwestern represented ShareMD in the disposition to Baptist Health.

[Healthcare Real Estate Insights](#)

Alabama Developers to Break Ground on \$35M ASC

Multiple developers are set to break ground on the South Haven Surgical Plaza, an 80,000-square-foot, four-story medical center in Hoover, Ala. The \$35 million medical office building is the initial anchor project in a \$200 million phase two expansion of Stadium Trace Village.

[Becker's ASC Review](#), [Yellow Hammer News](#)

Bon Secours Mercy Health to Acquire 48th Hospital

Brentwood, Tenn.-based Lifepoint Health plans to sell Fauquier Health, a 97-bed hospital in

Warrenton, Va., to Cincinnati-based Bon Secours Mercy Health, months after acquiring eight hospitals across six states. Upon completion, 97-bed Fauquier Health is expected to transition to a nonprofit model and continue operating as a community-based acute care hospital.

[Becker's Hospital Review](#)

Landes Lands Specialty Hospital

In a deal that closed in early August in Bryant, Ark., a suburb about 20 miles southwest of Little Rock, a new tenant signed a long-term lease for a specialty hospital building, bought the land beneath it and leased the land back to the building's new owner.

[Healthcare Real Estate Insights](#)

- **CAROLINAS**

WakeMed Proposes \$919M in Hospitals, Expansions

Raleigh, N.C.-based WakeMed Health & Hospitals has filed four separate certificate of need applications with the North Carolina Department of Health and Human Services for two new hospitals and bed expansions that total \$919.2 million.

[Becker's Hospital Review](#), [WRAL News](#)

Spartanburg Regional to Build \$325M Heart & Vascular Hospital

Spartanburg (S.C.) Regional Healthcare System is investing \$325 million to build the Upstate's first dedicated Heart & Vascular Hospital. The 240,996-square-foot facility will expand access to heart and vascular services, streamline connections to primary and specialty physicians and support advanced procedures.

[Spartanburg Regional Health System](#), [FOX Carolina](#), [Medical Construction & Design](#)

Four Hospital Systems Propose Competing Expansions in Buncombe County, N.C.

Mission Hospital, AdventHealth, UNC Health West and Novant Health are all competing for approval from North Carolina to add up to 92 beds to their new or existing facilities. According to state Department of Health and Human Services requirements, the beds must serve residents of Buncombe, Clay, Graham, Madison and Yancey counties.

[Blue Ridge Public Radio](#)

- **GEORGIA**

New \$700M Teaching Hospital Planned for South Atlanta

Morehouse School of Medicine and Atrium Health are moving forward with plans for a new teaching hospital and healthcare network in South Atlanta, a project aimed at restoring hospital and emergency services to communities that lost nearby care when two hospitals closed in 2022. The hospital is expected to open with approximately 50 beds but will be designed to expand to more than 700 beds as demand grows.

[FOX 5 Atlanta](#)

Wellstar Adds to Georgia Network

Marietta-based Wellstar Health System reached an agreement to acquire Stephens County Hospital, a 96-bed acute care hospital located in Toccoa, Georgia, in the northeast corner of the state. It has also completed the acquisition of Mountain Lakes Medical Center in Clayton, Georgia.

[Marietta Daily Journal](#), [Healthcare Facilities Today](#), [Healthcare Finance News](#), [The Augusta Chronicle](#), [HC+O News](#)

Grady Granted Certificate of Need for Future South Fulton Hospital

Grady Health has secured approval for its planned south Fulton County hospital that will expand access to health care in the metro Atlanta area. The new 200-bed acute care hospital is projected to cost \$900 million. It is expected to begin operations in 2031, following a new medical office building that will open in 2027.

[Metro Atlanta CEO](#), [Becker's Hospital Review](#)

AdventHealth Breaks Ground on AdventHealth Murray Hospital Campus

AdventHealth has broken ground on the new AdventHealth Murray hospital campus in Chatsworth, Ga. The campus will span approximately 185,000 square feet and include a 42-bed hospital and medical office building. The facility is expected to open in spring 2028.

[Dalton Daily Citizen](#)

• MIDWEST

Corewell Health Plans \$1.7B Expansion of Michigan Hospitals

Corewell Health plans to invest about \$1.7 billion in major expansions of hospitals in Grand Rapids and Troy, Mich., adding patient rooms and replacing or expanding emergency and surgical facilities. The larger project is a \$1.34 billion, 780,000-square-foot facility on the campus of Corewell Health Butterworth Hospital in Grand Rapids.

[DOTmed](#), [Fierce Healthcare](#), [Becker's Hospital Review](#)

Sanford Health Finalizes Merger with North Memorial Health

Sanford Health has completed its merger with North Memorial Health, giving the South-Dakota-based health system a foothold in the Minneapolis metropolitan area. Sanford has committed to invest \$600 million in North Memorial's two hospitals: Maple Grove Hospital and Robbinsdale Hospital.

[Chief Healthcare Executive](#), [Dakota News Now](#), [Fierce Healthcare](#), [Becker's Hospital Review](#)

Parkview Health Breaks Ground on \$200M Hospital Campus in Indiana

Construction is underway on a \$200 million, full-service hospital and medical office campus in West Lafayette, Ind. Parkview Health broke ground on the nearly 200,000-square-foot facility in late July. Completion of the complex is scheduled for June 2028.

[Construct Connect](#), [Indianapolis Business Journal](#)

Cleveland Clinic Opens 300,000-Square-Foot Research Expansion

Cleveland Clinic has opened two research buildings totaling 300,000 square feet on its main

campus, part of what the system calls the largest research investment in its more than 100-year history.

[Becker's Hospital Review](#)

Saint Joseph Health System Invests \$25M in Mishawaka Cancer Center

Saint Joseph Health System is investing \$25 million in a new comprehensive cancer center in Mishawaka, Ind. Construction of the 25,000-square-foot center is set to begin this fall.

[WSBT23](#)

Three Rivers Health Plans \$23M Rebuild After Tornado Damage

Three Rivers (Mich.) Health is unveiling plans for a new \$23 million, 27,000-square-foot medical office building, which will replace other structures damaged in a March 2026 tornado.

[Michigan Live](#), [Crain's Grand Rapids Business](#), [CBS3](#), [NBC8](#)

Davis Acquires Four-Building Outpatient Medical Portfolio from Lakeview Clinic

Davis, a national healthcare real estate investment, development and management firm based in Minneapolis, has acquired a four-building outpatient medical portfolio from Lakeview Clinic for \$31.3 million. The 114,346-square-foot portfolio includes properties in Waconia, Norwood, Chaska and Watertown, Minn.

[Healthcare Real Estate Insights](#)

Vandalia Health Adds 17th Hospital

City Hospital in Grafton, W.Va., has joined Charleston, W.Va.-based Vandalia Health, effective Sept. 1. The hospital will be renamed Vandalia Health Grafton Hospital.

[Becker's Hospital Review](#)

- **TEXAS**

Ascension Seton Williamson Adds \$230M Patient Tower

Ascension Seton Williamson has opened its new patient tower, a \$230 million investment designed to meet the needs of fast-growing Williamson County, Texas. The tower includes 96 new inpatient beds, with capacity to support future growth. A 33,000-square-foot expansion within the Medical Office Building will create space for hospital-based outpatient departments.

[Ascension](#), [Construction Owners](#)

University Health to Buy Third Property in Former Christus Campus Area

University Health is adding a third medical building from Christus Health's former Santa Rosa hospital campus to its portfolio this year. The Bexar County Hospital District board approved University Health's \$5.2 million deal to acquire a two-story, 27,494-square-foot medical office building within the South Texas Medical Center.

[San Antonio Express News](#)

Inside One of Healthcare's Most Ambitious Hospital Projects

Mackenna Moralez sits down with Travis Laird, a key leader behind the UT Dell Medical Center in Austin, Texas, to explore the vision, planning and innovation shaping one of the most

ambitious healthcare projects in the country. From advanced technology and digital twins to immersive training environments and patient-centered design, Travis offers a behind-the-scenes look at what it takes to build a next-generation healthcare institution.

Healthcare Facilities Today

- **SOUTHWEST**

OrthoArizona Opens \$25M Facility with ASC

Phoenix-based OrthoArizona opened a \$25 million, 50,000-square-foot orthopedic center in Glendale, Ariz., Sept. 2.

[Becker's ASC Review](#), [OrthoArizona](#)

Las Vegas Raiders Donate \$25M to Nevada's First Standalone Children's Hospital

The Las Vegas Raiders are donating \$25 million to Salt Lake City-based Intermountain Health to help fund the construction of Nevada's first stand-alone pediatric hospital. The 828,000-square-foot hospital will sit on a 33-acre campus at the UNLV Harry Reid Research and Technology Park, with 180 patient beds and room to expand.

[Becker's Hospital Review](#), [Las Vegas Raiders](#)

- **MOUNTAIN**

Intermountain Health Announces Plans for New LDS Hospital Location

Intermountain Health has announced plans for a new Intermountain LDS Hospital in downtown Salt Lake City, replacing the Intermountain Health LDS Hospital complex that opened in 1905. The new site will include a 10-story hospital and a seven-story medical office building.

[Gephardt Daily](#), [KSL](#), [The Salt Lake Tribune](#), [Becker's Hospital Review](#)

Three-Story Medical Building Planned Near I-84 In Idaho

Meridian's Mayor Robert Simison has said he wants his city to be the "healthcare epicenter of Idaho." And the city could be on its way, with plans for more medical office space cropping up each year.

[BoiseDev](#)

Physician-Led Network Acquires Colorado Practice

Golden State Dermatology, a dermatology network based in Walnut Creek, Calif., has acquired a dermatology practice in Colorado. Golden State Dermatology added Summit Dermatology in Colorado Springs, Colo., led by Kevin Whaley, MD, and Jeanne Osborn, MD.

[Becker's ASC Review](#)

Geisinger Wyoming Valley Medical Center Tops Off New Acute Care Tower

The Geisinger Wyoming Valley Medical Center, designed by FCA and constructed by Turner Construction, has marked the topping off of its new 11-story acute care tower. The tower will expand the emergency department with 22 additional treatment areas and add six hybrid-capable operating rooms alongside 24 new ICU beds.

[Healthcare Facilities Today](#)

- **WEST**

American Healthcare REIT Buys Senior Housing Portfolio for \$197M

American Healthcare REIT has completed the \$197 million acquisition of a two-property portfolio of California senior housing assets. The communities include Sonrisa Senior Living and The Watermark at Almaden, which total 545 units.

[Multi-Housing News](#)

Seattle Children's Expands with \$103M ASC

Seattle Children's is building a \$103 million ASC in Federal Way, Wash., adding three pediatric operating rooms to its South Sound region. The Seattle-based pediatric health system filed a certificate of need with the Washington State Department of Health for the project, which will connect to an existing outpatient clinic.

[Becker's ASC Review](#), [The Daily Journal of Commerce](#)

Samaritan Health Services, MultiCare Merger Approved by Oregon Regulator

Oregon Health Authority (OHA) has approved the proposed merger of nonprofit MultiCare Health System and Samaritan Health Services, clearing a key regulatory hurdle for the creation of an 18-hospital system with more than \$7.5 billion in revenue.

[Digital Health News](#)

Kaiser Outpatient Medical Building Approved in Redlands

Kaiser Permanente has received approval for the first new building in its planned Redlands, Calif., medical campus expansion: a three-story, 113,000-square-foot medical office and ambulatory surgery center at an existing campus at 1301 California St. Construction is expected to begin in early 2027, with completion anticipated in the fourth quarter of 2029.

[Redlands News](#), [Becker's ASC Review](#)

Meridian Acquires Pasadena Medical Office Building for \$13.3M

Meridian has acquired 55 East California Boulevard, a medical office building located adjacent to Huntington Hospital in Pasadena, Calif., for approximately \$13.3 million. Concurrent with the purchase, Meridian finalized a long-term lease with The Huntington Physicians, an affiliate of Huntington Health and Cedars-Sinai Health System, for the entire second floor of the 32,052-square-foot property.

[REBusiness Online](#), [Meridian](#), [Healthcare Facilities Today](#)



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PEOPLE MOVES

- Northern Louisiana Medical Center's CEO, **Monica Adams**, has resigned due to personal and family reasons. Northern Louisiana Medical Center's COO, **Arnie Young**, will serve as interim CEO.
- **Jared Chaffin**, CEO and CFO of Warren Memorial Hospital in Friend, Neb., has resigned amid allegations made by the Nebraska auditor of public accounts that he charged more than \$38,000 in improper expenses to hospital credit cards.
- Mitchell Collin, AIA, NCARB, LEED AP, has joined Kansas City architecture firm Hoefer Welker as partner and national healthcare market leader.

- **Tonya Darner** will step down from her role as market CEO of UP Health System-Marquette (Mich.) and UP Health System-Bell in Ishpeming, Mich. UP Health System is working to finalize interim leadership plans.
- **Matthew Edwards**, MD, has been appointed area president and CEO of Winston-Salem, N.C.-based Atrium Health Wake Forest Baptist. He succeeds **Craig Greven**, MD, who has served as interim CEO since April.
- **Karen S. Freeman**, AIA, ACHA, NCIDQ, EDAC, LEED AP BD+C, has been promoted to firmwide director of HOK's healthcare practice, joining Amine Khemakhem in leading the global group.
- **Thomas Gough**, WakeMed's chief operating officer, has been named COO at Baptist Health in Jacksonville, Florida.
- GuideArchitecture's **Rutwik Sathe** has relocated from the firm's headquarters office in Dallas, Tex., to its Charlotte, N.C., office and was elevated to principal and regional practice leader.
- **Jenn Schwartz** began serving as president and CEO of Newark, Del.-based ChristianaCare Sept. 1, succeeding Janice Nevin, MD, who retired after nearly 25 years with the health system.
- **Christina Smith**, AIA, NCARB, has been named LS3P's national healthcare market leader.
- **Shane Strum** was named permanent president and CEO of Hollywood, Fla.-based Memorial Healthcare System, a role he has held on an interim basis since 2024 while also leading Fort Lauderdale, Fla.-based Broward Health.
- **Holly Wolff** will resign as CEO of Jefferson Community Health & Life in Fairbury, Neb., due to family obligations. She will become a hospital CEO in Colfax, Wash.

Do you have a newsworthy item to share? [SUBMIT HERE](#)

MORE TO EXPLORE

- Construction Forecast: Healthcare Offers Strong Growth Prospects - [Medical Construction & Design](#)
- 10 States with the Biggest Population Gains and Losses - [Becker's Hospital Review](#)
- Designing for the Age of Specialized Care - [Medical Construction & Design](#)

- The States Quietly Making It Harder to Open a New ASC – [Becker's ASC Review](#)
- Hospital, Developer Launch \$39 Million Affordable Housing Community in South Carolina - [Affordable Housing Finance](#)
- Sutter CEO: "It's Not About Getting Bigger, It's About Getting Better" - [Health Leaders Media](#)

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CALENDAR OF EVENTS

Between AMFP & IFHE programming, Healthcare Design, New Orleans, is the premier conference for hospital facility executives and planners

If you're a healthcare facility manager or hospital planning executive who has considered attending the Healthcare Design (HCD) Conference + Expo, take my advice that this is the year to go. The conference has dedicated facility management (FM) tracks, but in addition there is a co-located event, the IFHE World Congress, that brings together stakeholders from across healthcare facility design, construction, engineering, operations and real estate management to New Orleans, October 17-20, to collaborate on solutions and other shared challenges.

[FM Link](#)

The Whole Cost of Deferred Maintenance: How Proactive Building Enclosure Assessments Help with Budgetary Planning and Building Resiliency

Organized by AMFP in Partnership and Walter P. Moore
September 17, 2026 – Online

Intergenerational Design Perspectives: Bridging Generations in Healthcare for All!

Organized by AMFP Greater NY

September 17, 2026 - New York, NY

Healthcare Summit

Organized by AMFP Central Texas

September 18, 2026 – San Antonio, TX

Fourth Annual Healthcare Summit

Organized by AMFP Greater Philadelphia

September 23, 2026 – Philadelphia

Innovate to Heal - The Next Frontiers in Cancer Care Environments

Organized by AMFP North Texas

September 23, 2026 – Dallas

Seismic Compliance by 2030

Organized by AMFP Southern California

September 29, 2026 – Newport Beach, Calif.

AI-Powered Healing Spaces: Building and Maintaining Tomorrow's Medical Facilities

Organized by AMFP Upper Midwest

September 30, 2026 – Edina, MN

Dusty Robotics: Automated Construction Layout Demonstration

Organized by AMFP Virginia

September 30, 2026 – Richmond, VA

Built for What's Next: Aligning Capital, Culture, and Care Delivery for the Next Generation of Healthcare

Organized by AMFP Nashville

October 1, 2026 – Franklin, Tenn.

Navigating the 2026 FGI Code Revisions

Organized by AMFP Greater NY

October 1, 2026 – Online

2026 IFHE World Congress

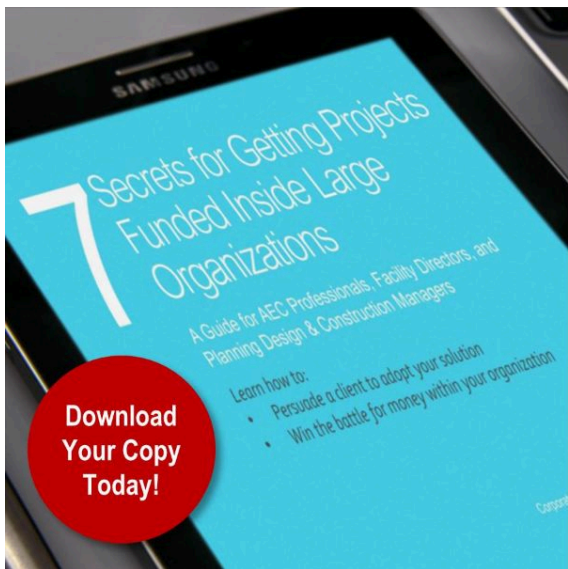
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