

HEALTH FACILITIES MONITOR

What You Need to Know Now

FINANCE CORNER

How CFOs are Tackling Margin Pressure

Hospital CFOs navigating today's tight margins are being called to do more than manage spreadsheets — they're being asked to rethink operations from the ground up.

[Becker's Hospital Review](#)

Trump's 2026 Budget Plan Cuts Healthcare Spending

President Donald Trump's fiscal year 2026 budget proposal, released May 2, outlines a \$160 billion reduction in non-defense federal spending.

[Becker's Hospital Review](#)

AHA Warns of Threats to Hospitals from Rising Costs, Reimbursement Cuts

The American Hospital Association has released a new report analyzing the effects of the current economic landscape in healthcare, from the evolving impacts of President Donald Trump's tariffs, to proposed cuts to Medicaid and Medicare.

[Health Exec, American Hospital Association](#)

Finicky Investment Markets Threaten Nonprofit Hospitals' Liquidity Buffer

Nonprofit hospitals' investment returns—a key lifeline for balance sheets during times of hardship—are at risk amid tariff-fueled market volatility, bringing likely repercussions to organizations' liquidity, debt leverage and ability to survive the potential operating challenges.

[Fierce Healthcare](#)

The "Secret" Behind Ascension's \$2.6B Turnaround

The nonprofit health system, which reported a \$3 billion operating loss in fiscal year 2023, recently implemented several leadership and operational changes to steer toward financial sustainability.

[Becker's Hospital Review](#)



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SAFETY & SECURITY

Video Security Systems See Continued Advances

The growth of technologies such as Internet of Things, infrared sensors, and software analytics has improved the capabilities of video security systems, enabling healthcare facilities managers to improve safety for patients, staff, and visitors.

Health Facilities Management

Georgia Health System Finds Success Using Location-Tracking Badges for Staff Safety

Northeast Georgia Health System is using badges with location tracking to increase nurse safety. The devices have also helped address other challenges across the system's hospitals.

Business Insider



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ENERGY & SUSTAINABILITY

Kaiser Permanente Unveils Nation's Largest Hospital-Based Renewable Microgrid

The microgrid at Kaiser Permanente's Ontario (Calif.) Medical Center creates a clean and resilient energy system capable of powering the hospital's emergency operations for up to 10 hours during a grid outage.

Victor Valley News, Fierce Healthcare, Fuel Cell Works, EnergyTech

Mercer Launches Tool That Predicts Healthcare Costs Linked to Climate Events

Climate-related health challenges are driving up employer spending, and a new tool built by Mercer, in partnership with the National Commission on Climate and Workforce Health, aims to help firms anticipate the potential costs.

Fierce Healthcare

Inside IU Health's Sustainability Push

In 2021, Paul Goodenough, a palliative care chaplain at Indiana University Health, was driving to work when he was struck with an epiphany: Climate change was happening and he was ready to make a difference.

Becker's Clinical Leadership

How AdventHealth is Improving Its Environmental Sustainability

With 55 hospitals in nine states, AdventHealth faces any number of environmental hazards.

Chief Healthcare Executive



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BUILDING, BUYING, SELLING

- **NATIONAL**

Where ASCs are Booming in 2025

Becker's has reported on the development of 51 new ASCs so far in 2025, with California and New Jersey seeing the newest ASC developments.

Becker's ASC Review

Cleveland Clinic Partners with Regent Surgical on ASC Development

Cleveland Clinic has struck a partnership with management services organization Regent Surgical to develop an ASC network over which the health system will have majority ownership.

Regent Surgical aids health systems in developing, managing and operating ASCs. The company currently operates and manages ASCs across 13 states.

Becker's ASC Review, Cleveland Clinic

A Discharge Strategy 3 Systems Use to Save Millions

"I'm genuinely surprised more systems aren't doing this," Joseph Galante, MD, chief medical officer at Sacramento-based UC Davis Health, told Becker's. "It's one of the few levers we have to influence post-acute care capacity. You can't control a lot of the external SNF market, but you can lease beds and build a sustainable transition model around them."

Becker's Hospital Review

The Future of Health Systems: Consolidation, Technology, and a New Operating Model

A new examines the evolving landscape of U.S. healthcare delivery, focusing on health system consolidation and the strategies necessary for success. The study, which includes insights from over 150 health system CXOs, paints a picture of an industry facing significant challenges and undergoing rapid transformation.

HIT Consultant, HFS Research and Cognizant

US Radiology Specialists to Construct 12 Outpatient Imaging Centers

Raleigh, N.C.-based US Radiology Specialists will construct 12 freestanding centers in 2025 as it seeks to expand access to outpatient imaging. Its latest location, in Waco, Texas, marks the company's eighth newly built outpost since October and fourth so far this year.

Radiology Business

- **NORTHEAST**

Northwell, Nuvance Merge into \$23B, 28-Hospital System

New Hyde Park, N.Y.-based Northwell Health and Danbury, Conn.-based Nuvance Health have officially merged, forming an integrated regional health system that spans from New York City to western Connecticut.

Becker's Hospital Review, Crain's New York Business, News Times, Fierce Healthcare, Northwell Health

Merck Breaks Ground on \$1B Biotech Center

Merck has broken ground on a \$1 billion, 470,000-square-foot biologics center with laboratory, manufacturing and warehouse capabilities in Wilmington, Del., as it looks to expand its manufacturing presence in the U.S. The laboratory component is expected to be fully operational by 2028, with production of investigational compounds anticipated to start by 2030.

Commercial Property Executive

\$750M White Plains Hospital Tower Will Expand Busy ED

Construction has begun on White Plains Hospital's (N.Y.) largest project to date, a 10-story tower that will include an emergency department and 240 private patient rooms. The expansion is expected to open in January of 2028.

Iohud, Westfair Business Journal

New Jersey Medical Office Building Sells for \$18M

A Montclair, N.J., medical office building fully leased by Summit Health has sold for \$17.9 million.

The 41,000-square-foot facility was purchased by a joint venture between BGO and Anchor Health Properties. The seller has not been disclosed.

[Real Estate NJ](#), [Becker's ASC Review](#)

Berlin's Atlantic General Hospital Merges with TidalHealth

Atlantic General Hospital in Berlin, Md., and TidalHealth of Salisbury, Md., signed a definitive agreement on May 1, 2025, bringing the two health systems together under TidalHealth.

[delmarva now](#), [OC Today-Dispatch](#)

Amae Health Expands to New York City

Amae Health, a provider in outpatient care for severe mental illness, has expanded to New York City, bringing its integrated care model to serve individuals with complex mental health conditions.

[Healthcare Facilities Today](#)

RWJBarnabas, Rutgers to Open New Jersey's 1st Freestanding Cancer Hospital

West Orange, N.J.-based RWJBarnabas Health and New Brunswick, N.J.-based Rutgers Cancer Institute have opened the Jack & Sheryl Morris Cancer Center, also in New Brunswick. It is the first and only freestanding cancer hospital in New Jersey.

[Becker's Hospital Review](#)

Penn Medicine Breaks Ground on Multispecialty Center

Philadelphia-based Penn Medicine has broken ground on a multispecialty outpatient center in Montgomeryville, Pa. The facility will span 162,000 square feet and provide cancer services in conjunction with Penn's Abramson Cancer Center in Philadelphia, among other services.

[Becker's ASC Review](#), [University of Pennsylvania](#)

Sila Realty Trust Acquires Dover Inpatient Rehabilitation Facility

Sila Realty Trust, Inc. announced the \$23.5 million acquisition of an inpatient rehabilitation facility located in Dover, Del. The Dover healthcare facility is a 34-bed, inpatient rehabilitation facility offering comprehensive inpatient and outpatient care programs. The facility is fully leased to a joint venture between Bayhealth Medical Center, Inc. and a subsidiary of Post Acute Medical, LLC.

[Healthcare Facilities Today](#)

LVHN Tops Out Hellertown Neighborhood Hospital

Lehigh Valley Health Network raised one of the final steel beams on its a three-story, 90,000-square-foot hospital in Hellertown, Penn.

[Lehigh Valley Business](#), [WFMZ-TV](#), [Lehigh Valley Health Network](#)

InterMed to Build Maine Medical Office Building, ASC

Portland, Maine-based physician-owned practice, InterMed, is opening a medical office building and an ASC in Scarborough, Maine. The two-story facility will span 62,000 square feet when it opens in 2026. It will be built in partnership with Chicago-based Remedy Medical Properties and

Boca Raton, Fla.-based Kayne Anderson Real Estate.

[MaineBiz](#), [Becker's ASC Review](#)

MedStar Health Taps Reimagine Care for Virtual Cancer Care Support Pilot

Baltimore-based MedStar Health is launching a pilot program with Reimagine Care to connect with cancer patients around the clock. Through Reimagine Care's technology and on-demand access to providers, patients can access critical knowledge about their conditions without having to wait for a convenient time of day to call a clinic or visit the emergency department.

[Fierce Healthcare](#)

Long Island Homeowners Sue Hospital Over Construction

Homeowners who live near a hospital in West Islip, N.Y., are suing over damages to their houses they claim were brought on by construction on an expansion for Good Samaritan University Hospital. The hospital has been under construction for years as part of a \$500 million expansion.

[CBS News](#)

- **SOUTHEAST**

\$434M Cedar Hill Regional Medical Center GW Health Opens

The first freestanding, full-service hospital to be constructed in Washington, D.C., in over 25 years is now open. The 406,696-square-foot Cedar Hill Regional Medical Center GW Health represents a \$434.4 million investment in the health and well-being of local residents.

[Healthcare Facilities Today](#)

\$400M Central State Hospital Marks Construction Milestone

A topping ceremony marked a major milestone for the new Central State Hospital in Dinwiddie County, Va., as workers placed the final steel beam on the structure. The \$400 million facility will replace a 150-year-old hospital and is expected to open in 19 months.

[WTVR](#)

Ochsner Breaks Ground on \$300M Children's Hospital

New Orleans-based Ochsner Health broke ground on its new children's hospital building April 29. The five-story, 343,000-square-foot, pediatric- and family-centered facility represents a \$300 million investment and the largest single construction project in Ochsner Health history.

[Becker's Hospital Review](#), [Ochsner](#)

WVU Medicine Unveils \$260M Investment in Berkeley and Jefferson Counties

WVU Medicine has unveiled plans to invest over \$260 million with the announcement of capital projects in West Virginia's Berkeley and Jefferson counties. This includes a new patient tower for WVU Medicine Berkeley Medical Center, increasing inpatient bed capacity from 190 to 316 and eliminating all semi-private rooms.

[WVU Medicine](#), [Becker's Hospital Review](#)

Novant Health, Duke Health Face Cone Health for Approval on Hospital Construction

A North Carolina county projected to run short on hospital beds has multiple nonprofit health organizations asking state regulators for permission to fill the gap with a new acute care hospital. Cone Health filed a certificate of need application April 15 to build the Cone Health Mebane Hospital, a 46-bed acute care hospital it believes will cost \$250 million to construct.

[Fierce Healthcare](#), [Business North Carolina](#), [Cone Health](#)

Baptist Memorial and Arkansas Methodist Medical Center Plan Merger

Baptist Memorial Health Care and Arkansas Methodist Medical Center have signed a nonbinding letter of intent to merge that would integrate the Paragould, Arkansas-based AMMC into the larger Memphis-based Baptist system, which operates 24 hospitals across Tennessee, Mississippi and Arkansas. The proposed merger is expected to be finalized by early 2026.

[DOTmed](#), [Chief Healthcare Executive](#), [Medical Buyer](#), [Commercial Appeal](#), [Becker's Hospital Review](#)

MUSC Announces Construction on New Cancer Hospital

The Medical University of South Carolina will begin planning and construction on a cancer hospital in Charleston, S.C. State legislators allocated another \$5 million to the state's contribution to the project, bringing the state total to \$15 million.

[Charleston Regional Business Journal](#), [WRHI](#)

Why UVA Health is Building a Pharmacy "Engine"

Charlottesville, Va.-based UVA Health is building a central pharmacy service center designed to streamline operations, improve patient access and expand pharmacy services across its four hospitals and growing ambulatory network. The \$17 million, 40,000-square-foot facility, set to open in January, is similar to other projects that health systems across the U.S. are undertaking to boost operational efficiency.

[Becker's Hospital Review](#)

Georgia Hospital to Reopen as Critical Access Facility After Closing 5 Years Ago

Southwest Georgia Regional Medical Center in Cuthbert, which closed in October 2020, has received funding to reopen as a critical access hospital. Renovations for the hospital are expected to take about a year and a half.

[WALB](#), [Becker's Hospital Review](#)

North Mississippi Health Services Breaks Ground on Medical Office Building

North Mississippi Health Services broke ground on a new multi-million-dollar medical office building in Tupelo, Miss. The three-story, 42,000-square-foot facility is expected to be completed by June 2026.

[WTVB](#)

- **FLORIDA**

Ground Broken on \$563M BayCare Hospital Manatee

BayCare broke ground on BayCare Hospital Manatee, its 17th hospital, and BayCare HealthHub (Manatee). The hospital will be Manatee County, Florida's, first not-for-profit hospital and the only hospital north of the Manatee River. The project is expected to open in 2028.

[Healthcare Facilities Today](#), [Healthcare Design](#), [Becker's Hospital Review](#)

AdventHealth to Begin Construction on \$43.2M Cancer Institute

Construction will soon begin on the AdventHealth Cancer Institute at Winter Garden, a \$43.2 million investment designed as a response to the growing demand for cancer care in the West Orange and South Lake counties of Florida. Located on the campus of AdventHealth Winter Garden, the three-story, 60,000-square-foot facility will provide a range of cancer treatment services.

[Healthcare Finance](#), [AdventHealth](#)

Tampa General Plans 400-Bed Hospital

Tampa (Fla.) General Hospital is in the early stages of planning to build a 400-bed hospital in Lecanto, Fla. The campus will include two hospital towers, two medical office buildings, a central energy plant, a helicopter pad and the existing freestanding emergency department.

[Becker's Hospital Review](#)

Baptist Health Breaks Ground on New Medical Center

Baptist Health broke ground on a new medical center in Pembroke Pines, Fla., that will expand access to emergency and outpatient care in Broward County. The three-story, 60,865-square-foot facility is expected to open in early 2027.

[Baptist Health](#)

A Life Sciences and Health Care Hub is Growing in The Palm Beaches

Palm Beach County is rapidly becoming a global powerhouse in life sciences and health care, hosting over 625 life science companies and nearly 6,000 health care businesses.

[The Business Journals](#)

2025 Hospital, Outpatient Facilities & Medical Office Buildings Summits

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San Antonio	Sep	12
Southern California	Nov	
Atlanta	Dec	3
Florida	TBA	
Additional Cities	TBA	

<https://www.squarefootage.net>

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- **OHIO**

Designs OK'd for Cleveland Clinic Fairview Hospital's \$150M Cancer Center

The Cleveland Clinic can finally move toward building its new cancer center at Fairview Hospital in Cleveland after months of pushback from nearby residents. The Cleveland City Planning Commission has unanimously approved preliminary construction design plans for the Clinic's planned \$150 million Fairview Hospital project.

[Cleveland.com](https://www.cleveland.com)

Central Ohio Hospitals are Spending Billions on Buildings

Ohio State University Wexner Medical Center, OhioHealth, Nationwide Children's Hospital and Mount Carmel Health System all have multiple developments in the works and have cited population growth and increased demand for health care services as reason for the expansions.

[The Columbus Dispatch](https://www.dispatch.com)

Lindner Center of Hope \$38M Building to Expand Mental Health Treatment

The Lindner Center of Hope in Mason, Ohio, is a nonprofit mental health facility that provides care to children, adolescents and adults. The center sees more than 50,000 outpatient visits a year and expects to see that number rise with its forthcoming expansion.

[Cincinnati Enquirer](https://www.enquirer.com)

26 Rural Hospitals Launch the Ohio High Value Network

Twenty-six rural hospitals have launched the Ohio High Value Network for a clinically integrated system covering 2.5 million patients across Ohio and West Virginia. The network will share clinical and business initiatives, operations and best practices and will collaborate to control contracting costs. This marks the third collaboration of rural hospitals operated by the for-profit

Do you have a newsworthy item to share? [SUBMIT HERE](#)

- **MIDWEST**

University of Iowa Health Care Completes \$525M North Liberty Medical Campus

University of Iowa Health Care has completed its North Liberty Medical Campus, in North Liberty, Iowa. Situated on 60 acres, the 469,000-square-foot, \$525 million campus serves as the primary location for UI Sports Medicine.

[Healthcare Design](#), [Becker's Hospital Review](#), [Iowa City Press-Citizen](#)

UofL Hospital Plans for Tower's Summer Opening

It's been years in the making, but the \$186 million west tower of UofL Hospital in Louisville, Ky., will soon be ready. Phase 1 of construction on the west tower expansion project is nearing completion, clearing the way for UofL Health to serve more patients downtown.

[WDRB](#)

Health Care Real Estate Gains Greater Favor in Twin Cities

In the face of uncertainty from tariffs, combined with already high interest rates and construction costs, health care facilities and office properties in the Twin Cities metro have become an increasingly favorable asset in the eyes of lenders, according to a new report from Colliers.

[Finance & Commerce](#)

St. Louis Community College's Nursing and Health Sciences Center Opens

The \$62.9 million Nursing and Health Sciences Center at St. Louis Community College (STLCC) at Florissant Valley in Ferguson, Mo., will address the immediate job training demands of St. Louis' area hospitals and healthcare systems.

[Healthcare Facilities Today](#)

Mercy Starts Construction in Wentzville

Mercy has broken ground on Missouri's first brand-new, acute care hospital campus in nearly a decade. Plans for Mercy Hospital Wentzville include 75 inpatient acute care beds and a 26-bed emergency department with two trauma areas and four behavioral health rooms.

[Mercy](#), [St. Louis Public Radio](#), [First Alert 4](#)

ThedaCare to Open Medical Center in Fond du Lac, Wisconsin

ThedaCare announced the opening of ThedaCare Medical Center-Fond du Lac, the health system's ninth hospital. The organization broke ground on the health campus in February 2024. The \$35 million campus spans 25,000 square feet.

Healthcare Facilities Today

Michigan's Aspirus Keweenaw Hospital to Undergo \$31.1M Expansion

Aspirus Health is expanding Aspirus Keweenaw Hospital in Laurium, Mich. The project outlines a 28,000-square-foot expansion and a comprehensive modernization plan for the hospital. It is expected to be complete by March 2027.

Hospital Management

Construction Underway for \$25M Cancer Center in Bullitt County, KY

It's a lofty goal: cut cancer rates across Kentucky in half over the next ten years. But doctors with UofL Health announced that they're one step closer to achieving that mission as construction has begun on a new cancer center in Bullitt County, Ky.

WAVE 3

Ascension Saint Thomas and Lifepoint Health to Build New Rehab Hospital

Ascension Saint Thomas and Lifepoint Rehabilitation, a business unit of Lifepoint Health, announced that they have received state regulatory approval of a Certificate of Need to construct a new 40-bed inpatient rehabilitation hospital in Murfreesboro, Tenn.

Healthcare Facilities Today

- **SOUTHWEST**

Ascension to Buy CHS Hospital for \$460M

St. Louis-based Ascension plans to acquire full ownership of Cedar Park (Texas) Medical Center, a 126-bed facility, for \$460 million in cash.

Becker's Hospital Review, Community Health Systems

\$50M Frisco Station MOB Starts Construction

Cambridge Holdings started construction on The Frisco Station Medical Office Building in Frisco, Texas. The new \$50 million medical center is expected to open in late 2026. The new building marks the first project in the forthcoming health and wellness district, part of the larger 242-acre Frisco Station development.

ConnectCRE, Local Profile

Lawmakers OK New Location for Oklahoma Mental Health Hospital

A joint legislative subcommittee gave preliminary approval for Oklahoma's Department of Mental Health and Substance Abuse Services to abandon plans to build the Donahue Behavioral Health Campus located near the Oklahoma State University-Oklahoma City campus. They instead greenlighted spending millions in federal funds to purchase land and renovate an existing building in central Oklahoma City.

Oklahoma Voice

Can a Big Health System Feel Like a Small Town?

It's a question that looms over Pete McCanna, CEO of Baylor Scott & White Health. In Texas, where everything is bigger, his organization is no exception. Baylor Scott & White is the state's

largest nonprofit health system. Mr. McCanna shares the same paradox as many other health system CEOs: the blessing and curse of scale.

[Becker's Hospital Review](#)

- **MOUNTAIN**

Huntsman Cancer Institute Breaks Ground on \$400M Facility

Salt Lake City-based University of Utah's Huntsman Cancer Institute has broken ground on its new \$400 million facility in Vineyard, Utah. The Huntsman Cancer Institute's Comprehensive Cancer Center in Vineyard, is expected to begin serving patients in fall 2028.

[Becker's Hospital Review](#), [Health University of Utah](#)

AdventHealth Lays Groundwork for New Denver Metro Hospital

AdventHealth has unveiled plans to become the first health care provider to build a medical campus in The Aurora Highlands, a 4,000-acre master planned community south of Denver International Airport in Colorado. The first phase of the project will involve an investment of \$81 million to develop an 88,000-square-foot, three-story building.

[Adventist Review](#)

Ground Broken on Intermountain Saratoga Springs Multi-Specialty Clinic

Intermountain Health is expanding the depth and variety of care offered in Saratoga Springs, Utah. The new Intermountain Saratoga Springs Multi-Specialty Clinic is scheduled to open in fall 2026.

[Healthcare Facilities Today](#)

- **WEST**

1st Free Surgery Center in U.S. Opens

Lestonnac Free Clinic has opened a new free-of-charge surgery center in Orange County, Calif. The facility will be the first free surgery center in the U.S. The clinic has been providing healthcare for uninsured patients since 1979, offering free primary care services.

[LAist](#), [Becker's ASC Review](#)

DPHCD Looks at Architects for Healthcare Campus

The Patterson, Calif., Del Puerto Health Care District board of directors discussed beginning negotiations with a master planning architect for a forthcoming healthcare campus project.

[Patterson Irrigator](#)

El Camino Health Begins Construction on Rehabilitation Hospital in Sunnyvale, California

The 4-story inpatient hospital will house 52 private patient rooms, a secured brain injury unit, dedicated therapy gym and courtyard, and private dining.

[Healthcare Design](#), [Healthcare Facilities Today](#)

USC Medical Offices to Open in Fall 2025 in Pasadena

Completion is expected in Fall 2025 for a new USC medical office building in Pasadena, Calif. Keck Medicine's new outpost, a four-story, 100,000-square-foot building, broke ground in 2023.

[Urbanize Los Angeles](#)

Center for Elders' Independence Expands with 3 New PACE Centers in Calif.

Center for Elders' Independence (CEI) is opening three new Programs of All-Inclusive Care for the Elderly centers. The expansion will nearly triple CEI's capacity, bringing community-based care to over 3,200 older adults across Alameda and Contra Costa counties.

[Healthcare Facilities Today](#)

California High-Cost Hospitals Sound Alarm over Deep Rate Cuts

Hospital leaders are sounding the alarm over California's latest cost-control measures targeting "high-cost" hospitals as concerns mount over the potential effects on patient access, physician recruitment and financial viability.

[Becker's Hospital Review](#)

PEOPLE MOVES

- **Rob Anderson**, previously of with Dallas-based Tenet Healthcare, has been appointed CEO of Lakewood Ranch (Fla.) Medical Center. **Philip Reber**, who served as interim CEO, will remain COO.
- **Brian Brennan** has been appointed president and CEO of the Hospital Sisters Health System Central Illinois Market, effective May 27. Brennan previously served as COO of the Greater Austin Region for Baylor Scott & White Health.
- **Wesley Burks, MD**, will step down from his roles as UNC Health CEO and UNC School of Medicine Dean effective Sept. 1.
- **Tony Esposito** has stepped down as CEO of Upland, Pa.-based Crozer Health. **Greg Williams**, president of Prospect Medical Holdings' East Coast operations, will serve as interim CEO.
- **Dale Gold, MD**, is stepping down as chief medical informatics officer for CommonSpirit Health's Mountain Region to join Kaiser Permanente Medical Foundation.
- Jefferson Health has appointed **Michael Harrington** its new executive vice president and CFO. Harrington previously served as CFO of Memorial Sloan Kettering Cancer Center.
- **Bill Little** has been named CEO of Columbus, Ga.-based St. Francis-Emory Healthcare., effective April 21. He replaces **Robert Parker** in this role.
- Baker Barrios Architects of Nashville has hired **Michelle Merrick** as director of institutional interiors to oversee interior design projects nationwide, including those in healthcare.
- JLL has tapped Executive Managing Director **Brannan Moss** to lead a new healthcare hub designed to help clients optimize their medical property portfolios.
- Charlotte, N.C.-based Advocate Health appointed **Steve Smoot** president of its North Carolina and Georgia division, effective June 2. Smoot replaces **Ken Haynes**, who was recently named executive vice president and chief enterprise services officer for Advocate Health.

- **Noel Sousa** has been named CFO of Baltimore-based University of Maryland Medical System, effective July 7. Sousa previously served as interim CFO of UC Davis Health.

MORE TO EXPLORE

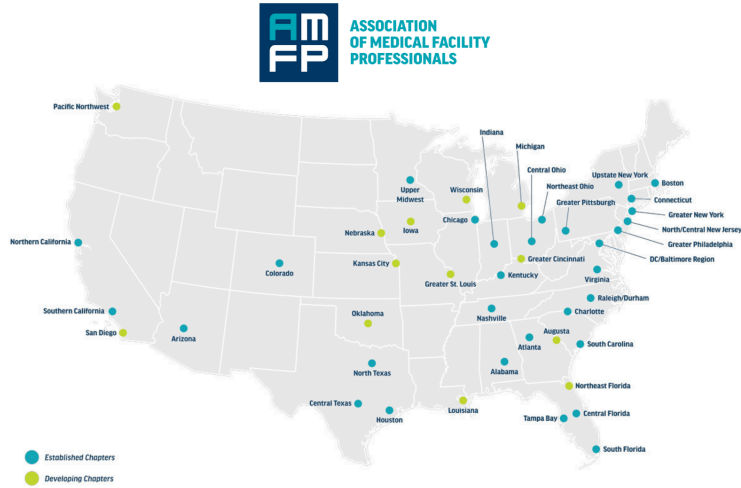
- Bed Leasing Is Booming – But Will It Really Fix Hospital Overcrowding? – [Nurse.org](#)
- Bringing Hospitality into Healthcare Facilities – [Healthcare Facilities Today](#)
- Why Hospitals Are Failing – and How Design Can Save Them – [Architect](#)
- HCA “De-Risking and Diversifying” Supply Chain Amid Tariff Concerns [Becker’s Hospital Review](#)
- Concierge Medicine: Physicians Weigh Pros, Cons - [Becker’s Physician Leadership](#)

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CALENDAR OF EVENTS

10th North Texas Hospital, Outpatient Facilities & Medical Office Buildings Summit

Organized by SquareFootage.net and AMFP

May 15, 2025 – Plano, Texas

D4Z Summit

Organized by AMFP Nashville

May 15, 2025 – Nashville

Contract Mechanisms: The Good, The Bad, and The Ugly

Organized by AMFP Greater NY

May 15, 2025 – New York

Elevating Hospital Safety, Sustainability & Efficiency with Smart Water Solutions

Organized by AMFP and Zurn-Elkay

May 20, 2025 – Online

Panel Discussion: Seamless Collaboration: The Power of Integrated Project Delivery

Organized by AMFP Charlotte

May 20, 2025 – Charlotte, N.C.

Inside the Build - VDC at Work

Organized by AMFP Greater Philadelphia

May 20, 2025 – Philadelphia

Innovation + Inclusion: Designing the Future of Healthcare

Organized by AMFP Chicago and RADA Architects

May 22, 2025 – Chicago

Panel Discussion: Part III of the Prefab Series

Organized by AMFP Alabama

May 22, 2025 – Birmingham, Ala.

Healthcare Real Estate in South Florida: Design for Tomorrow's Care

Organized by AMFP South Florida

May 22, 2025 – Fort Lauderdale, Fla.

2nd Annual Building a Brighter Future Symposium on Financing and Constructing Behavioral Health

Organized by AMFP Northern California

May 27, 2025 – Berkeley, Calif.

How AI is Reshaping Healthcare: Implications for the AEC Industry

Organized by AMFP Colorado

May 29, 2025 – Denver

10th Houston Hospital, Outpatient Facilities & Medical Office Buildings Summit

Organized by SquareFootage.net and AMFP

June 5, 2025 – Houston

Healthcare Economics

Organized by AMFP Indiana and CBIZ Inc.

June 5, 2025 – Indianapolis

IPD 101: What's All the Buzz About?

Organized by AMFP Greater Philadelphia
June 11, 2025 – Philadelphia

8th New England Hospital, Outpatient Facilities & Medical Office Buildings Summit

Organized by SquareFootage.net and AMFP
June 18, 2025 – Boston

5th Colorado Hospital, Outpatient Facilities & Medical Office Buildings Summit

Organized by SquareFootage.net and AMFP
June 26, 2025 – Denver

10th Chicago Hospital, Outpatient Facilities & Medical Office Buildings Summit

Organized by SquareFootage.net and AMFP
September 10, 2025 – Chicago

Central Texas Hospital, Outpatient Facilities & Medical Office Buildings Summit

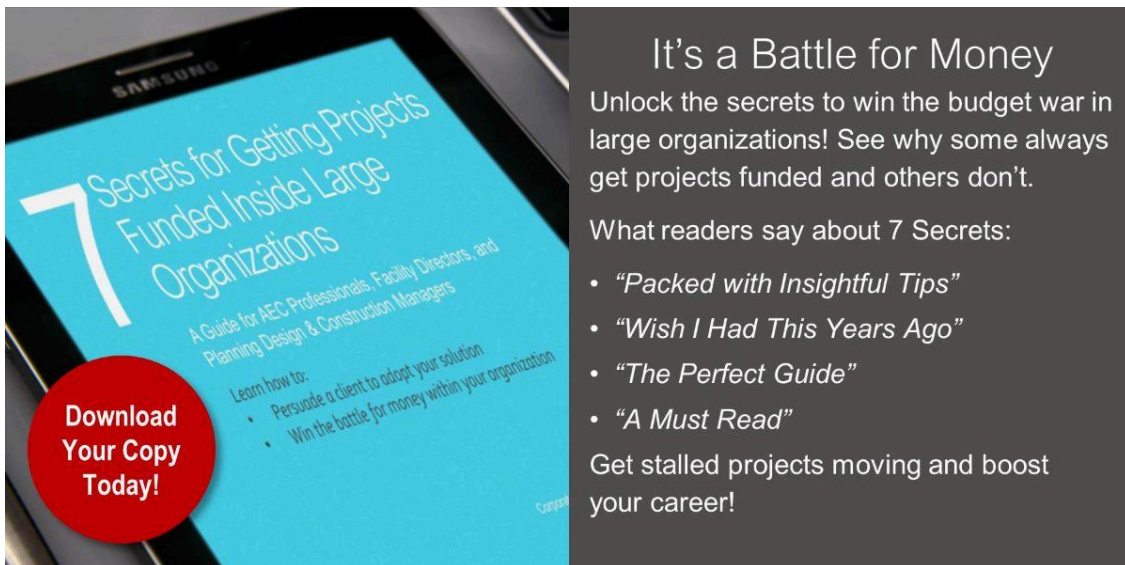
Organized by SquareFootage.net and AMFP
September 12, 2025 – San Antonio

Healthcare Design Conference Facilities & Project Management Track

Organized by Emerald Expo and sponsored by AMFP
October 25-28, 2025 – Kansas City

5th Atlanta Hospital, Outpatient Facilities & Medical Office Buildings Summit

Organized by SquareFootage.net and AMFP
December 03, 2025 – Atlanta



The advertisement features a blue book cover on the left with the title '7 Secrets for Getting Projects Funded Inside Large Organizations' in white and yellow text. Below the title, it says 'A Guide for AEC Professionals, Facility Directors, and Planning Design & Construction Managers'. A red circular button on the cover says 'Download Your Copy Today!'. To the right of the book cover, on a dark grey background, is the text 'It's a Battle for Money' followed by a paragraph about budget wars. Below that is a section titled 'What readers say about 7 Secrets:' followed by a bulleted list of reader testimonials. At the bottom right of the dark grey area, it says 'Get stalled projects moving and boost your career!'.

It's a Battle for Money
Unlock the secrets to win the budget war in large organizations! See why some always get projects funded and others don't.

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